



CHAIRMAN OF THE JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20318-9999

ACKNOWLEDGING OUR PARTNERSHIP WITH THE CIVILIAN EMPLOYERS OF THE US RESERVE COMPONENTS

As we enter a new year, our Nation continues the struggle against a persistent and ruthless enemy. The courageous men and women of the United States military continue to perform magnificently in defense of America. This endeavor will require a huge effort from our Total Force, half of which are our citizen soldiers of the National Guard and Reserve.

Our Reservists work side by side with their Active Duty counterparts and are an integral component of our all-volunteer force. When members of the National Guard and Reserve are mobilized, they leave behind civilian jobs with more than 200,000 civilian employers. These companies, large and small, shoulder the burden when their employees are mobilized and provide invaluable support to our deployed Service members and their families. In doing so, they contribute directly to the national security of the United States.

I would like to thank all of our partners in this long war, especially the civilian employers of our Guard and Reserve Service members. They serve as the backbone for our citizen soldier force. I encourage all military leaders to recognize these patriotic businesses and companies during public speaking engagements. Without their support, we could not sustain the finest military in the world.

A handwritten signature in black ink, appearing to read "Peter Pace".

PETER PACE

General, United States Marine Corps
Chairman
of the Joint Chiefs of Staff