

Directorate of Management Strategic Plan



FISCAL YEAR 2021



Letter from the Director



Teammates

I am pleased to publish the Directorate of Management Strategic Plan for Fiscal Year 2021. The planning guidance included in these pages has been developed in conjunction with Division Chiefs, Branch Chiefs, first line supervisors, and your representatives to the Director's Action Group. The intended audience is YOU.

This past year has been a year like none other – one none of us will ever forget. COVID-19 stretched us to our limits, both personally and professionally. Nevertheless, I have received countless accolades, from every corner of the Joint Staff, recognizing the selfless professionalism and resourcefulness each of you demonstrated in keeping the Joint Staff up and running. I am so proud to be a member of this outstanding team!

Looking ahead, Fiscal Year 2021 is certain to provide us with challenges that we cannot presently imagine. Let this Strategic Plan inform and motivate your response to these challenges. Be bold in your imagination and in your actions. Create a work environment that is uplifting and enabling. Be safe, stay healthy, and let's rock 2021!

Each of Us, Indispensable

A blue ink handwritten signature, likely belonging to the Director mentioned in the letter.





DIRECTORATE OF MANAGEMENT STRATEGIC PLAN FY2021 DOM

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Executive Summary

The mission of the Directorate of Management (DOM), *Delivering a highly agile, enabling, and secure Joint Staff operating environment; physical & virtual*, is challenging. Our Fiscal Year (FY) 2021 Strategic Plan addresses complexities and uncertainties by providing a comprehensive framework for prioritizing and harmonizing our work, managing resources, mitigating risk, and most importantly, providing an environment where our workforce will thrive. The FY 2021 Strategic Plan is intended to speak in plain terms: none of us do everything in this Plan, but all of us contribute something, and it must be our best. We do this because we cannot fail.

Part I of the FY 2021 Strategic Plan establishes our *Value Proposition* for the senior leadership of the Joint Staff: we, the Directorate of Management, are uniquely capable of providing the Joint Staff with business *enterprise solutions at the speed of relevance*. We are closely partnered with our customers, both internal and external to the Joint Staff. We anticipate requirements, we conceptualize, improvise, and deliver solutions. We offer no excuses. To enhance our Value Proposition in the upcoming year, the FY 2021 Strategic Plan establishes a manageable set of SMART (Specific, Measurable, Achievable, Realistic, and Time-bound) annualized objectives in support of three intermediate Directorate-wide goals:

Effectiveness – the first and foremost of the Directorate-wide goals. We must differentiate, with an outside-in perspective, our mission essential functions and tasks, and accomplish those functions and tasks and nothing else.

Efficiency – We must challenge ourselves to be the best possible stewards of the taxpayers' trust and resources. Are we doing things the right way, in the best possible manner, with the least amount of resources, time, and effort?



Executive Summary (continued)

Workforce Well-being – our workforce must flourish. We must maintain a safe, nurturing work environment, while also enabling individual work-life balance. We must encourage our workforce to question conventional wisdom and to be bold. We must provide training, mentorship, growth opportunities, and leadership.

Part II of the FY 2021 Strategic Plan provides a snapshot of our current organization, mission essential functions and tasks, and risk posture. This time last year, we could not predict the challenges we would face in FY 2020 – the COVID-19 pandemic being foremost amongst these – and it would be futile to predict the challenges we will face in the year ahead. The FY 2021 Strategic Plan provides the framework for rising up to meet those challenges, and ensuring we emerge a stronger, accomplished, confident, and successful team.

Each of us, Indispensable



DIRECTORATE OF MANAGEMENT STRATEGIC PLAN FY 2021 DOM

Mission

Delivering a highly agile, enabling, and secure Joint Staff operating environment;
physical & virtual

Value Proposition

Providing Enterprise Solutions at the Speed of Relevance

Goal: Effectiveness

Asks “Why is this being done?”

Limits things that should not be done at all and emphasizes things that add value to the Joint Staff,

Aims for a better future, encouraging innovation, laying down future strategy, and adapting to changing environments.

Requires a persistent and critical outside-in view of ourselves and our as-is deliverables, as measured against emerging requirements, opportunities, and customer insights.

Goal: Efficiency

Asks “What needs to be done?”

Does things in the best possible manner, using the least amount of resources, time, and effort.

Focuses on current organization, businesses processes and work plans; streamlining and economizing. Asks “What must improve now?”

Measures everything, tracking performance against industry standards and best practices.

Goal: Workforce Well-being

Identifies high-impact holistic well-being strategies that improve employee physical and emotional health, well-being, social connectedness, and job satisfaction.

Promotes strategic leave, flexibilities and work-life solutions that help employees be their best at work, at home, and in the community.

Addresses the future workforce that will be characterized by human-tech integration, diversity and inclusion, and human capital trends, intersecting with health and well-being initiatives.

Realizes the value of cross-functional collaboration across the Directorate, to include workplace and work-space management, safety, diversity and inclusion, social responsibility, learning and professional development.

Identifies and share ways to infuse well-being throughout the organization, and compels leaders at all levels to embrace a well-being culture and mindset.

Each of Us, Indispensable



DIRECTORATE OF MANAGEMENT STRATEGIC PLAN FY2021 DOM

Goal #1 | Effectiveness

To actualize this within the DOM, we will implement the following objectives:

Objective 1 | No Later Than (NLT) 30 APR 2021, improve the availability and reliability of National Leadership Command Capability (NLCC) through partnerships with Joint Service Provider (JSP), the Defense Information Systems Agency (DISA), the Chairman's Communications Team, and the Joint Staff (JS) Comptroller. Leverage the FY2023-FY2028 Program Objective Memorandum (POM) as the means for establishing a funded program line for NLCC life-cycle management and risk reduction. (IT-CRD)

Objective 2 | NLT 30 SEP 2021, complete the transition of the Joint Staff Action Process (JSAP) from the eDTRM (Enterprise Document, Task, and Records Management) to the Task Management Tool (TMT) platform. (SJS)

Objective 3 | NLT 15 JAN 2021, provide the Director, Joint Staff (DJS) with an interim strategic calendaring capability. NLT 30 JUN 2021, provide the DJS with the objective strategic calendaring capability. (SJS)

Objective 4 | NLT 30 MAR 2021, provide a White Paper and draft Plan of Actions and Milestones (POA&M) for engineering knowledge management and instrumentation into the Joint Staff enterprise architecture. (SJS)

Objective 5 | NLT 30 JUN 2021, establish a Joint Staff Operations Security (OPSEC) program office. (JSSO)

Goal #2 | Efficiency

To actualize this within the DOM, we will implement the following objectives:

Objective 6 | NLT 30 APR 2021, and in conjunction with the Directorate of Manpower and Personnel, (J1), publish the Joint Staff issuances that establish security policies, procedures, metrics, standards and reporting protocols to accomplish personnel in-processing most efficiently, reducing on-boarding down-time for Joint Staff military, civilian and contractor personnel. (JSSO)

Objective 7 | NLT 31 MAR 2021, evaluate current facility and space utilization, and provide courses of action that reduce the physical footprint for which the Joint Staff is directly invoiced, while modernizing the physical footprint we retain. COAs must incentivize cost-consciousness on the part of managers and decision-makers at all levels. Impacts must be captured and included in POM 2023-2028. (JSSSO)

Objective 8 | NLT 30 APR 2021, publish the Joint Staff issuance that establishes IT requirements validation, acquisition, and resourcing policies and processes. Policies and processes must incentivize cost-consciousness on the part of managers and decision-makers at all levels. Estimated impacts to be included in POM 2023-2028. (IT-CRD)

Objective 9 | NLT 30 APR 2021, establish a POA&M for forming a Resource and Acquisition Management Office (RAMO) to manage DOM Planning, Programming, Budgeting, and Execution (PPB&E) and acquisition strategies and activities, and oversee DOM audit readiness. (MILSEC)



DIRECTORATE OF MANAGEMENT STRATEGIC PLAN FY 2021 DOM

Objective 10 | NLT 30 MAR 2021, provide a White Paper and POA&M for engineering a cost culture into the Joint Staff enterprise architecture as a basis for decision-making by the Resource Management Council (RMC) throughout the PPB&E processes. (Comptroller)

Objective 11 | NLT 30 March 2021, complete a high-level review and provide a POA&M that completes a revision of all DOM Issuances, with goals of 25% consolidation of issuances and 50% reduction in page count, to be achieved NLT 30 September 2021. (Deputy Director).

Objective 12 | NLT 31 MAR 2021, in conjunction with the Joint Service Provider (JSP), establish the measurement, performance, and reporting protocols that will be used to assess the quality of the Joint Staff Action Officer (AO) user experience with desktop applications and services made available through our primary unclassified network (Non-secure Internet Protocol Router Network – NIPRnet). (IT-CRD)

Objective 13 | NLT 31 MAR 2021, in conjunction with the Joint Service Provider (JSP), establish the measurement, performance, and reporting protocols that will be used to assess the utility and quality of the Joint Staff Action Officer user experience with remote applications and services made available through our primary classified network (Secure Internet Protocol Router Network – SIPRnet). (IT-CRD)

Goal #3 | Workplace Well-Being

To actualize this within the DOM, we will implement the following objectives:

Objective 14 | NLT 1 JAN 2021, publish the FY 2021 DOM Strategic Plan. (Deputy Director)

Objective 15 | NLT 31 MAR 2021, establish the FY 2021 Director's Action Group POA&M, informed by the Federal Employee Viewpoint Survey (FEVS) and the Defense Equal Opportunity Management Institute (DEOMI) Organizational Climate Survey (DEOCS) for improving DOM's organizational policies and climate, and enabling achievement of a healthier work-life balance. (Deputy Director)

Objective 16 | NLT 30 JUN 2021, develop and implement a model DOM/Office of the Chairman of the Joint Chiefs of Staff (OCJCS) sponsorship program to ensure new DOM/OCJCS employees rapidly integrate into the Joint Staff. (MILSEC)

Objective 17 | NLT 30 APR 2021, provide mentorship, development, succession planning, and growth opportunities for the DOM civilian workforce, and document these in the DPMAP APR 2021- MAR 2022 performance plans. (All supervisors of DOM civilian employees)

Objective 18 | NLT 30 MAR 2021, establish a POA&M that drives the JS Equal Opportunity and Diversity (EEO) program to full accreditation by the Equal Employment Opportunity Commission (EEOC). Areas of special emphasis are those that eliminate barriers to Diversity and Inclusion (D&I) within our workforce, those that recognize and reward EEO/D&I excellence, and those that effect outreach to senior leaders on the Joint Staff (FO/GO/SES). POA&M must include data-driven protocols for regularly measuring and reporting on program impacts. (Deputy Director)



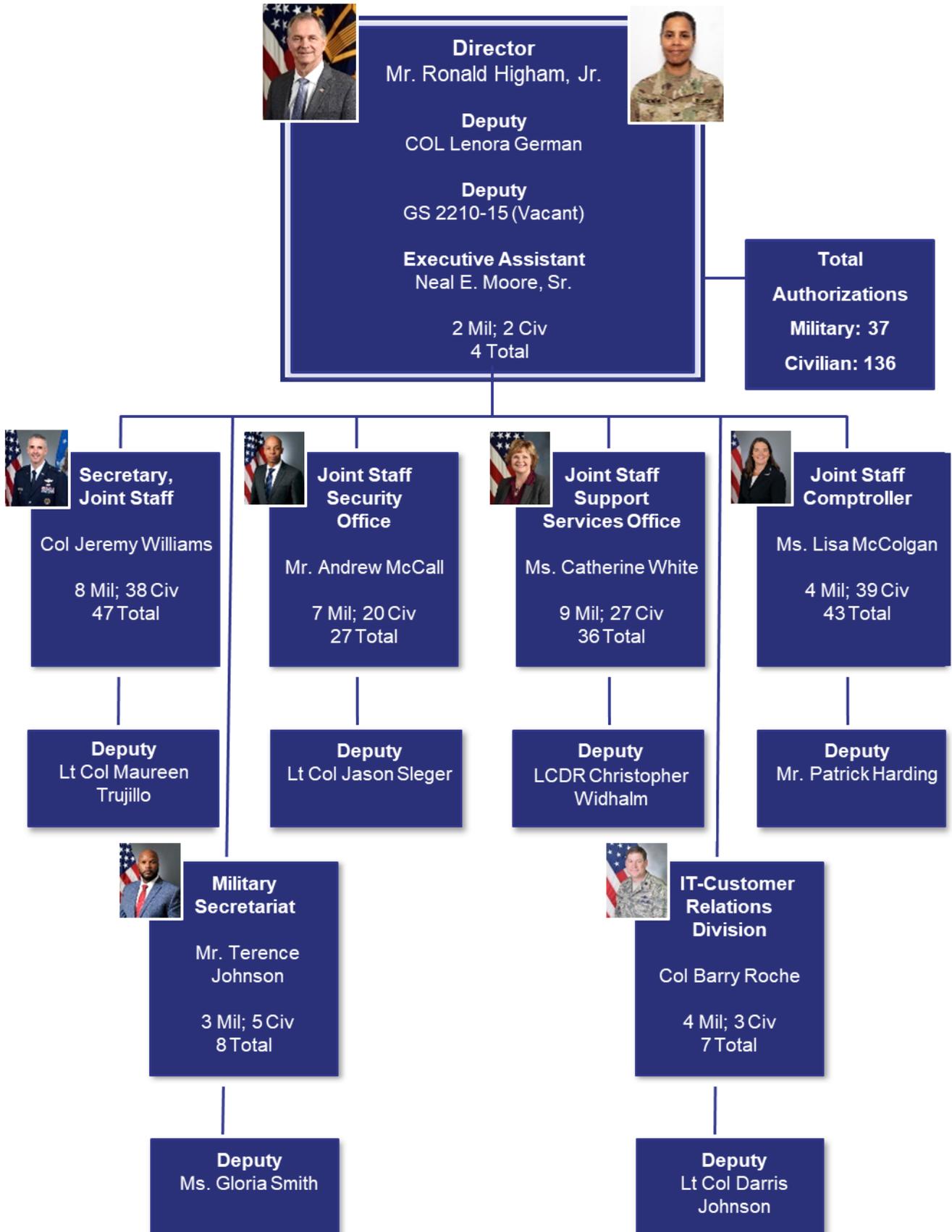
DIRECTORATE OF MANAGEMENT STRATEGIC PLAN FY2021 DOM

DOM MISSION Deliver a highly agile, enabling, and secure Joint Staff operating environment; physical & virtual		
DOM VALUE PROPOSITION Providing Enterprise Solutions at the Speed of Relevance		
<p>GOAL #1 Effectiveness</p> <p>Objective 1: NLT 30 Apr 21, improve the availability and reliability of NLCC through partnerships with JSP, DISA, the Chairman’s Communications Team, and the Joint Staff Comptroller. Leverage the FY 2023–2028 POM as the means for establishing a funded program line for NLCC life-cycle management and risk reduction. (IT-CRD)</p> <p>Objective 2: NLT 30 Sep 21, complete the transition of JSAP from eDTRM to the TMT platform. (SJS)</p> <p>Objective 3: NLT 15 Jan 21, provide the DJS with an interim strategic calendaring capability. NLT 30 Jun 21, provide the DJS with the objective strategic calendaring capability. (SJS)</p> <p>Objective 4: NLT 30 Mar 21, provide a White Paper and draft POA&M for engineering knowledge management into the Joint Staff enterprise architecture. (SJS)</p> <p>Objective 5: NLT 30 Jun 21, establish a Joint Staff OPSEC program office. (JSSO)</p>	<p>Objective 7 NLT 31 MAR 2021, evaluate current facility and space utilization, and provide courses of action that reduce the physical footprint for which the Joint Staff is directly invoiced, while modernizing the physical footprint we retain. COAs must incentivize cost-consciousness on the part of managers and decision-makers at all levels. Impacts must be captured and included in POM 2023-2028. (JSSSO)</p>	<p>Objective 13: NLT 31 Mar 21, in conjunction with JSP, establish the measurement, performance, and reporting protocols that will be used to assess the utility and quality of the Joint Staff Action Officer user experience with remote applications and services made available through our primary classified network (SIPRnet). (IT-CRD)</p>
	<p>Objective 8 NLT 30 APR 2021, publish the Joint Staff issuance that establishes IT requirements validation, acquisition, and resourcing policies and processes. Policies and processes must incentivize cost-consciousness on the part of managers and decision-makers at all levels. Estimated impacts to be included in POM 2023-2028. (IT-CRD)</p>	<p>GOAL #3 Workforce Well-Being</p> <p>Objective 14: NLT 1 Jan 21, publish the FY 2021 DOM Strategic Plan. (Deputy Director)</p> <p>Objective 15: NLT 31 Mar 21, establish the FY 2021 Director’s Action Group POA&M, informed by the FEVS and the DEMOI DEOCS for improving DOM’s organizational policies and climate, and enabling achievement of a healthier work-life balance. (Deputy Director)</p>
	<p>Objective 9: NLT 30 Apr 21, establish a POA&M for forming a RAMO to manage DOM PPB&E and acquisition strategies and activities, and oversee DOM audit readiness. (MILSEC)</p>	
	<p>Objective 10: NLT 30 Mar 21, provide a White Paper and POA&M for engineering a cost culture into the Joint Staff enterprise architecture as a basis for decision-making by the RMC throughout the PPB&E processes. (Comptroller)</p>	<p>Objective 16: NLT 30 Jun 21, develop and implement a model DOM/OCJCS sponsorship program to ensure new DOM/OCJCS employees rapidly integrate into the Joint Staff. (MILSEC)</p>
	<p>Objective 11: NLT 30 Mar 21, complete a high-level review and provide a POA&M that completes a revision of all DOM Issuances, with goals of 25% consolidation of issuances and 50% reduction in page count, to be achieved NLT 30 Sep 21. (Deputy Director).</p>	<p>Objective 17: NLT 30 Apr 21, provide mentorship, development, and growth opportunities for the DOM civilian workforce, and document these in the DPMAP April 2021–Mar 22 performance plans. (All supervisors of DOM civilian employees)</p>
<p>GOAL #2 Efficiency</p> <p>Objective 6 NLT 30 APR 2021, and in conjunction with the Directorate of Manpower and Personnel, (J1), publish the Joint Staff Issuances that establish security policies, procedures, metrics, standards and reporting protocols to accomplish personnel in-processing most efficiently, reducing on-boarding down-time for Joint Staff military, civilian and contractor personnel. (JSSO)</p>	<p>Objective 12: NLT 31 Mar 21, in conjunction with JSP, establish the measurement, performance, and reporting protocols that will be used to assess the quality of the Joint Staff AO user experience with desktop applications and services made available through our primary unclassified network (NIPRnet). (IT-CRD)</p>	<p>Objective 18: NLT 30 Mar 21, establish a POA&M that drives the Joint Staff EEOC program to full accreditation by the EEOC. Areas of special emphasis are those that eliminate barriers to D&I within our workforce, those that recognize and reward EEO/D&I excellence, and those that effect outreach to senior leaders on the Joint Staff (GO/FO/SES). POA&M must include data-driven protocols for regularly measuring and reporting on program impacts. (Deputy Director)</p>
	<p><i>Each of Us, Indispensable</i></p>	



DIRECTORATE OF MANAGEMENT STRATEGIC PLAN FY2021 DOM

Directorate of Management

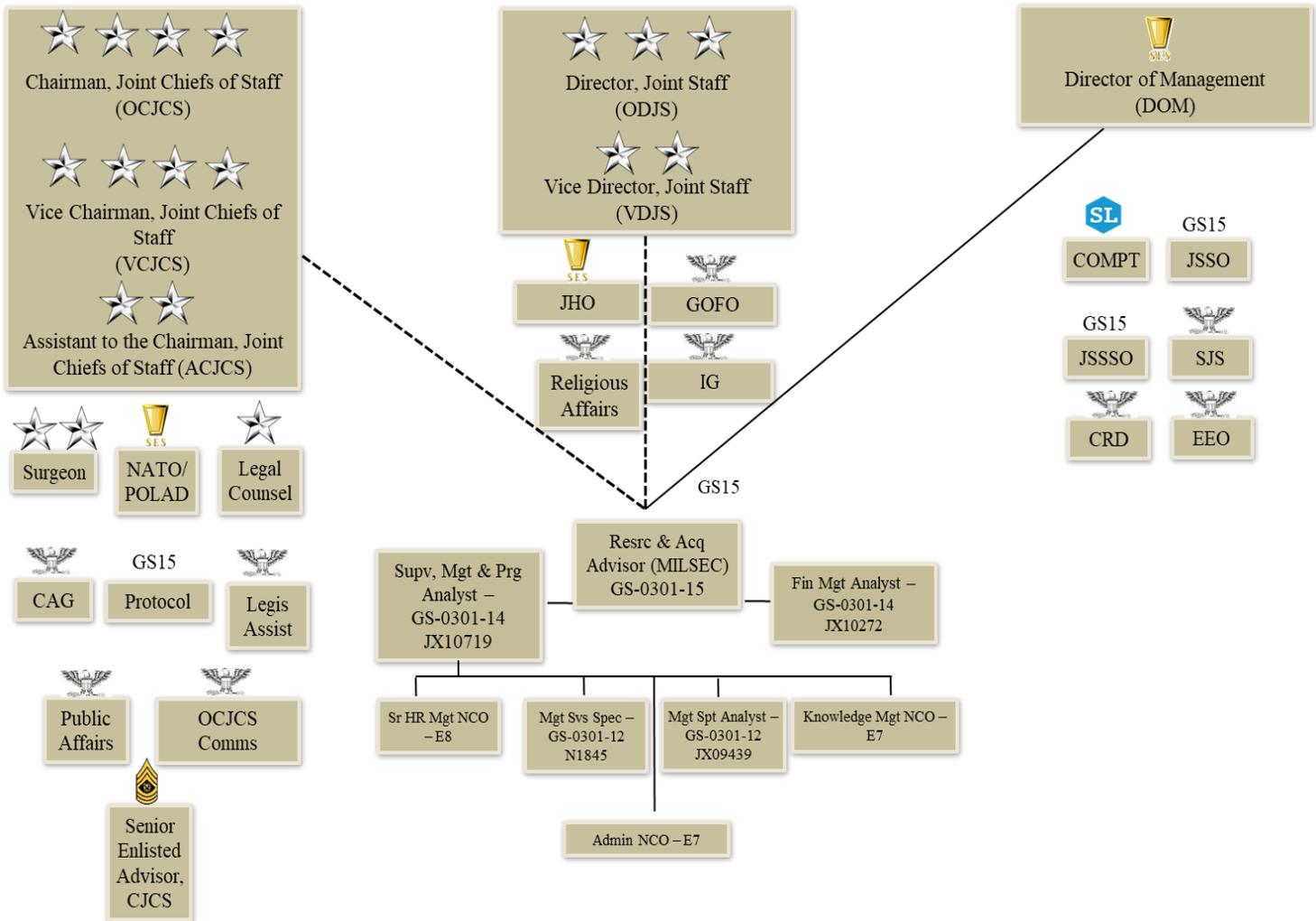




TAB A
DOM
MILITARY
SECRETARIAT



MILSEC Organization Chart



Legend:
 OCJCS – Chairman’s directorates & staff
 ODJS – Director’s directorates & staff
 VDJS and DOM – Vice Director’s directorates & staff
 _____ = Direct Reporting
 - - - - - = Direct Support



MILSEC Mission & Essential Task List

MILSEC Mission

MILSEC provides personnel, budget, security, facility, travel and other administrative support to approximately 400 cross-Service military and civilian personnel, including six General/Flag officers (Chairman and Vice Chairman of the Joint Chiefs of Staff, Assistant to the Chairman, the Joint Staff Surgeon, and the Director and Vice Director, Joint Staff).

The MILSEC directly interfaces with organizational heads of the Top 5 offices, their Executive Assistants, and DOM leads to coordinate and facilitate action processing, while providing recommendations on all aspects of personnel, acquisition, management, evaluation, training, promotion, and career development.

Mission Essential Task List:

- Human Capital
 - Provide a diverse, agile, results-oriented cadre of staff employees committed to enabling the organization's mission, and continuously expanding their capabilities to shape its future
 - Determine staffing levels, skill sets, and competencies to meet anticipated future work requirements, while identifying skill gaps consistent with established policies and guidelines (Org structure & alignment)
- Business Processes
 - Provide effective, efficient, and strategically aligned business processes that integrate and capitalize on the organization's human capital and technology resources
 - Determine organizational work processes, practices, initiatives, and implementation of change, as necessary
- Performance and Award Management Oversight
 - Ensure performance outcomes are appropriately identified
 - Optimize connections between discovery, learning, innovation, and widespread practice through effective evaluation and communication



Risk Analysis

Mission Essential Task	Risk to Mission (High)	Risk to Mission (Med)	Risk to Mission (Low)
Human Capital		X	
Business Processes		X (Evolving)	
Award Management and Oversight			X

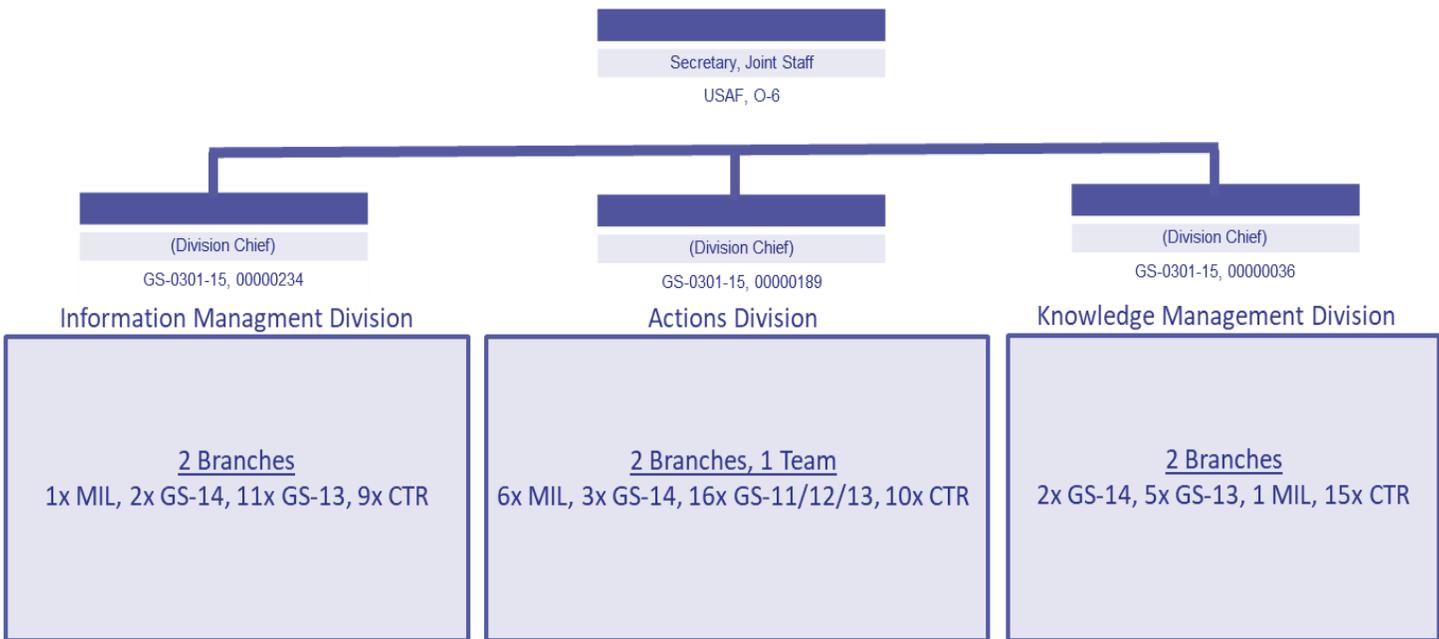


TAB B

SECRETARIAT, JOINT STAFF



SJS Organization Chart





SJS Mission & Essential Task List

SJS Mission

The Joint Secretariat manages the Joint Staff Actions Process (JSAP), ensures statutorily compliant records management on the Joint Staff and in the Combatant Commands, manages the Joint Staff Freedom of Information Act and declassification review processes as directed by law, directs Joint Staff knowledge management resources, and provides administrative services to the Top 4, all in support of the Chairman's role as the Principal Military Advisor to the President, Secretary of Defense, and National Security Council.

Mission Essential Task List:

- Joint Staff Actions Process (JSAP)
 - Link between OSD and Joint Staff/CCMDs for SecDef requested tasks
 - Manage/administer the Joint Staff Training Program
 - Manage/administer the JSAP IT application known as eDTRM (electronic Document, Task, and Records Management)
- Chairman's Executive Correspondence
- Joint Staff Records Management
 - The JS Records Officer ensures JS compliance with Title 44, USC and oversees CCMD RM program compliance
- Freedom of Information Act and Mandatory Declassification processing
- Knowledge Management services
 - Active management of NIPR and SIPR portals
 - Battle Rhythm and Business Process Improvement
 - Joint Staff KM Policy and Governance
 - Joint Force KM Guidance



Risk Analysis

Mission Essential Task	Risk to Mission (High)	Risk to Mission (Med)	Risk to Mission (Low)
Joint Staff Actions Process		X (well-established processes, inadequate tool)	
Chairman's Executive Correspondence		X (short term manning shortfall)	
Joint Staff Records Management			X (well-established processes)
FOIA/Declass			X (well-established processes)
KM (JS Portal)			X (solid contract support, well-established processes)
KM (Policy/Tools/BP Improvement)		X (still in infancy, lacking true KM expertise/value-added policy)	



TAB C

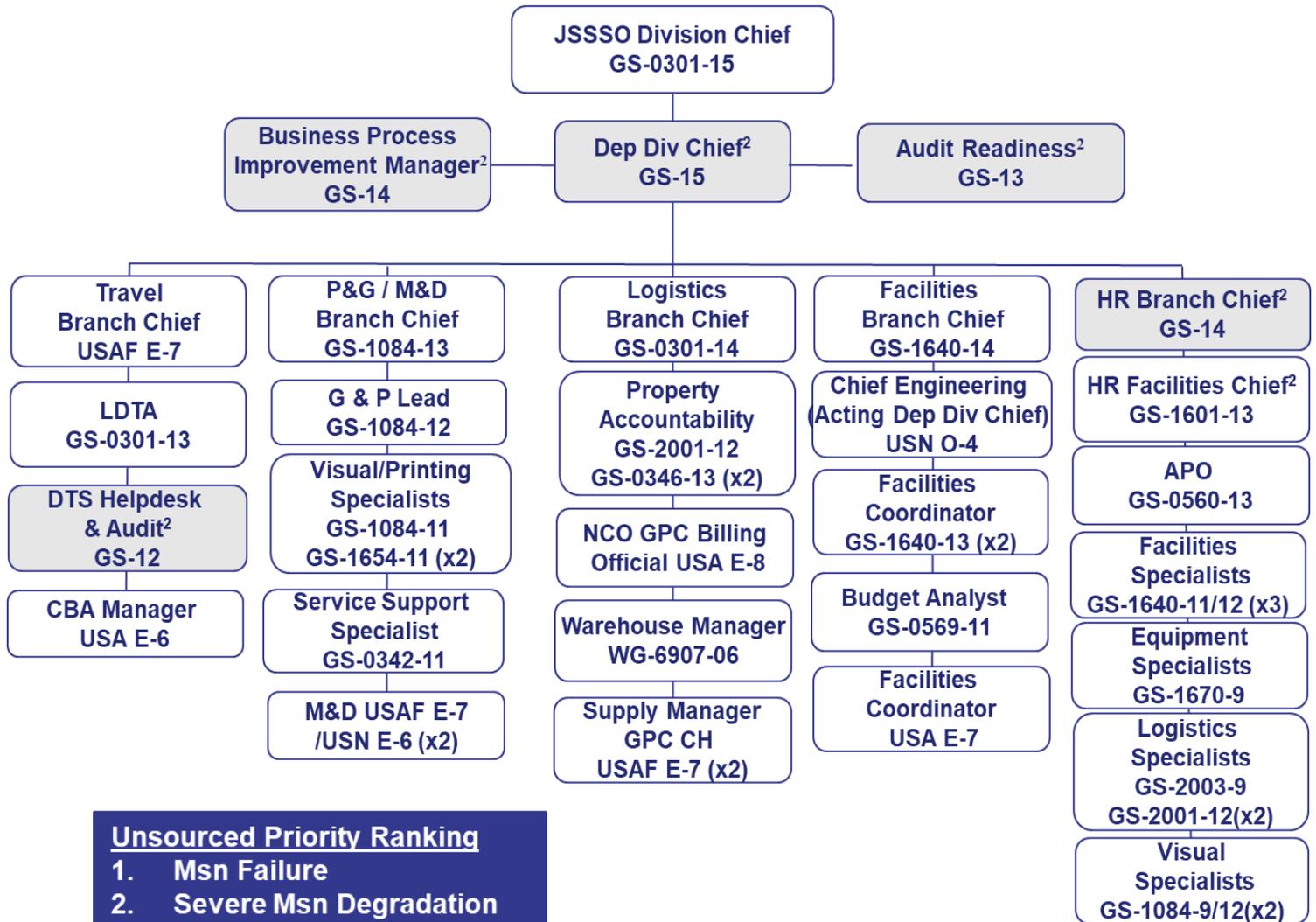
JOINT STAFF

SUPPORT SERVICES

OFFICE



JSSSO Organizational Chart



- Unourced Priority Ranking**
1. Msn Failure
 2. Severe Msn Degradation
 3. Msn Degradation



JSSSO Mission & Essential Task List

JSSSO Mission

JSSSO provides the Chairman and Joint Staff travel, media, logistics, and facility management services in the National Capital Region, Hampton Roads, and alternate sites for the JS. JSSSO directly interfaces with all JS Directorates, Washington Headquarters Services (WHS), Service Branches, General Services Administration, Unified Combatant Commands, and commercial providers to meet Joint Staff support requirements.

Mission Essential Task List:

- JS Travel
 - Ensure JS compliance with DoD Travel Management Office policies
 - Manage/Execute JS Travel Requirements (Commercial / MilAir)
 - DTS Help Desk
- JS Printing & Document Services / Mail & Distribution
 - Single point for processing JS U.S. Postal Service, FedEx and Defense Courier Service
 - Direct support of CJCS and JS activities to include: graphic consultation, design and production support for joint training, special events, official visits, and leadership transitions
- JS Logistics
 - Procurement, Issuance, Storage, Disposal, Property Accountability, Military Art, Vehicles
- JS Facilities
 - Project Management, Design, Estimating, Space Management



Risk Analysis

Mission Essential Task	Risk to Mission (High)	Risk to Mission (Med)	Risk to Mission (Low)
JS Travel	X (JS wide impact)		
Printing & Graphics / Mail & Distribution			X (Established TTPs)
JS Logistics	X (key audit areas)		
JS Facilities	X (HR leadership)	X (VIP Support High Priority)	



TAB D

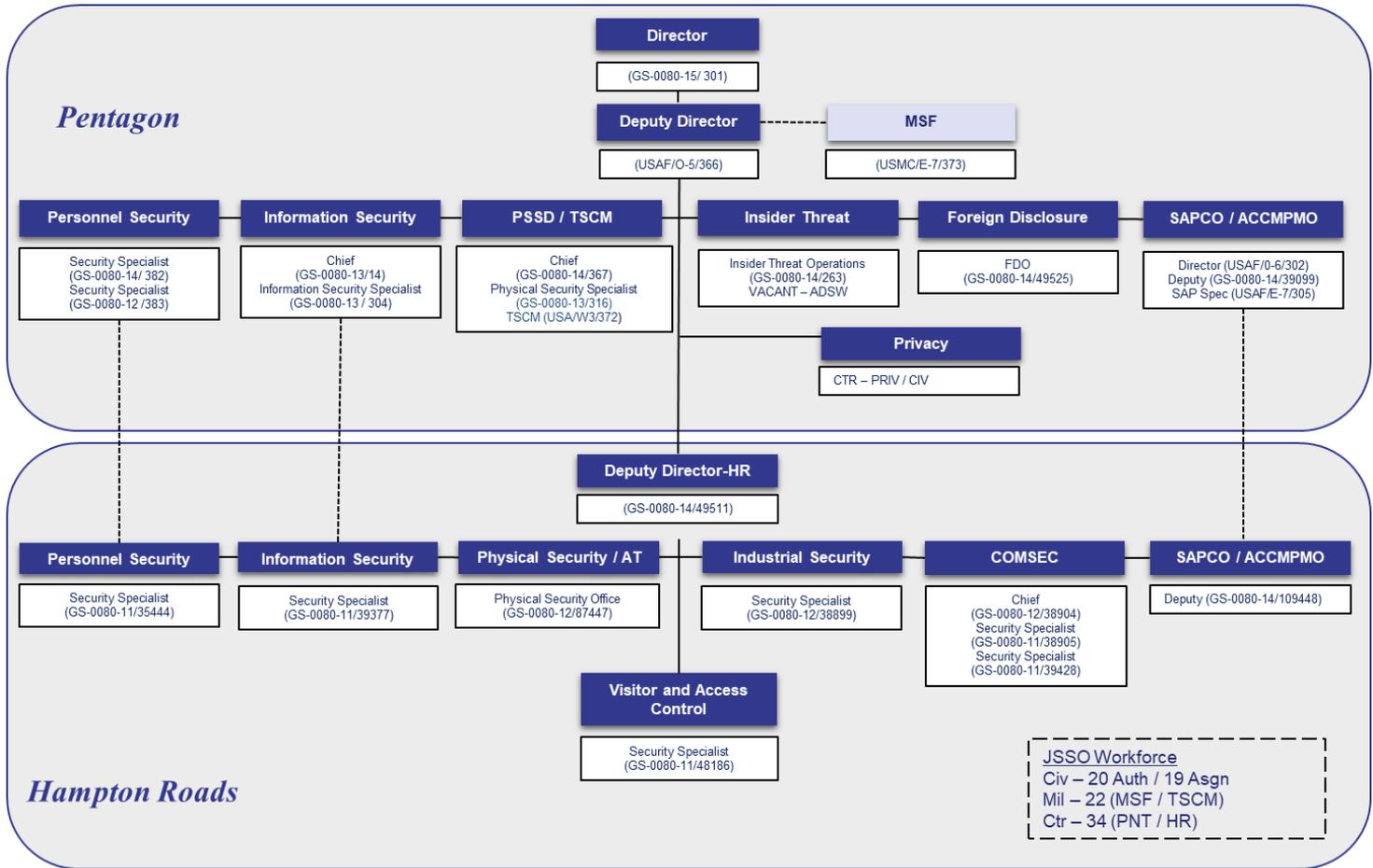
JOINT STAFF

SECURITY

OFFICE



JSSO Organization Chart





JSSO Mission & Essential Task List

Mission

JSSO provides enterprise-wide security program management oversight for all Joint Staff organizations and activities in support of the Chairman of the Joint Chiefs of Staff, Joint Staff, supports the Unified Command Plan through Department of Defense policy advisement, and interfaces with Combatant Command security program offices. JSSO also liaises with all Chairman Controlled Activities and provides armed security forces to enable National Command & Control of the National Military Command Center.

Mission Essential Task List:

- Security support to the Chairman's National Leadership Command Capabilities (NLCC)
 - Provide security for NMCC thru MSF
 - TSCM support to Chairman's travel and JS spaces
- JS Security Program Management
 - Program management and policy oversight for seven (7) JS security programs
- Security Education Training and Awareness
 - Provide training and education for JS leadership and member population



Risk Analysis

METL	Risk to Mission (High)	Risk to Mission (Medium)	Risk to Mission (Low)
CJCS / NLCC Support	<ul style="list-style-type: none"> ✓NMCC Security ✓TSCM Support 		
Security Program Management		<ul style="list-style-type: none"> ✓Policy oversight & implementation 	
Security Education Training and Awareness			<ul style="list-style-type: none"> ✓JS leadership & member population training



TAB E

COMPTROLLER

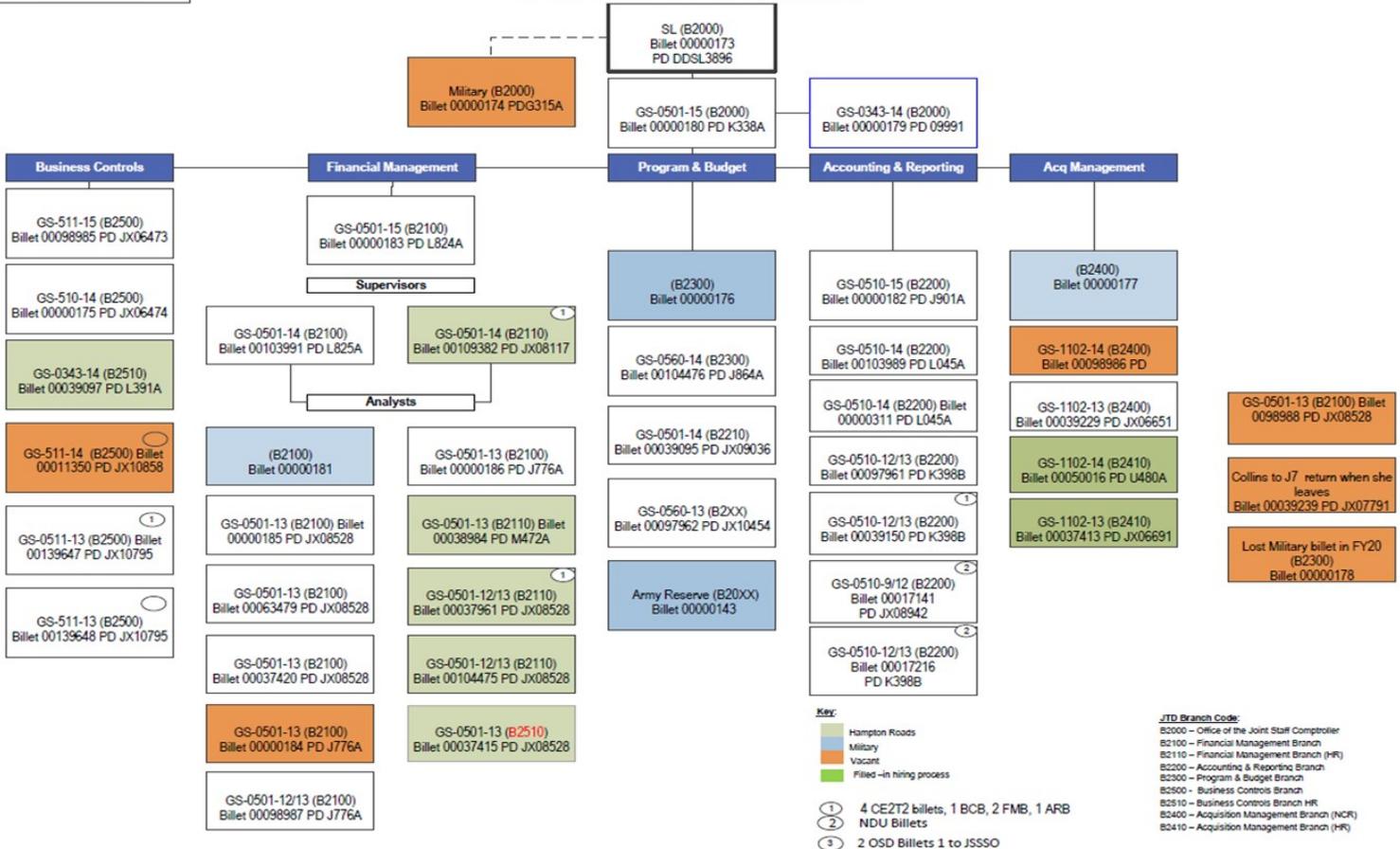


DIRECTORATE OF MANAGEMENT STRATEGIC PLAN FY2021 DOM

Comptroller Organization Chart

As of: Nov 2020

Joint Staff Directorate of Management - Comptroller





Comptroller Mission & Essential Task List

Comptroller Mission

The Joint Staff (JS) Comptroller is the principal advisor to the Chairman of the Joint Chiefs of Staff (CJCS) and Director of the JS for budgetary and fiscal matters, and supports the CJCS in his duties as the principal military advisor to the POTUS, NSC, and SECDEF. The Comptroller manages all budgetary and financial resources allocated to the JS, and is responsible for financial statement reporting, oversight of acquisition actions, financial improvement & auditability, risk management, and internal control programs and budget formulation and execution.

Mission Essential Task List:

- Accounting and Reporting
 - Leads all aspects of Financial Reporting
 - Monitors/Reconciles JS Fund Balance with Treasury
 - Prepares JS Financial Statement
- Acquisition Management
 - Ensures JS procurement actions are prepared, awarded, and administered IAW acquisition & financial laws, regulations, and policies
- Business Controls
 - Manages Joint Staff Managers Internal Controls program
 - Leads Joint Staff Audit preparations and response
- Financial Management
 - Leads Joint Staff execution of funds to include funds certification, obligations, reconciliations, bill payments, End of Year Close for Current Year Funding
- Program and Budget
 - Leads all aspects of Programming, Planning, Budgeting and Execution to include the Program Objective Memorandum, Budget Estimate Submission, Program Budget Review and President's Budget for Out-Year Funding



Risk Analysis

Mission Essential Task	Risk to Mission (High)	Risk to Mission (Med)	Risk to Mission (Low)
Accounting and Reporting			X
Acquisition Management			X
Business Controls		X	
Financial Management	X		
Program and Budget	X		

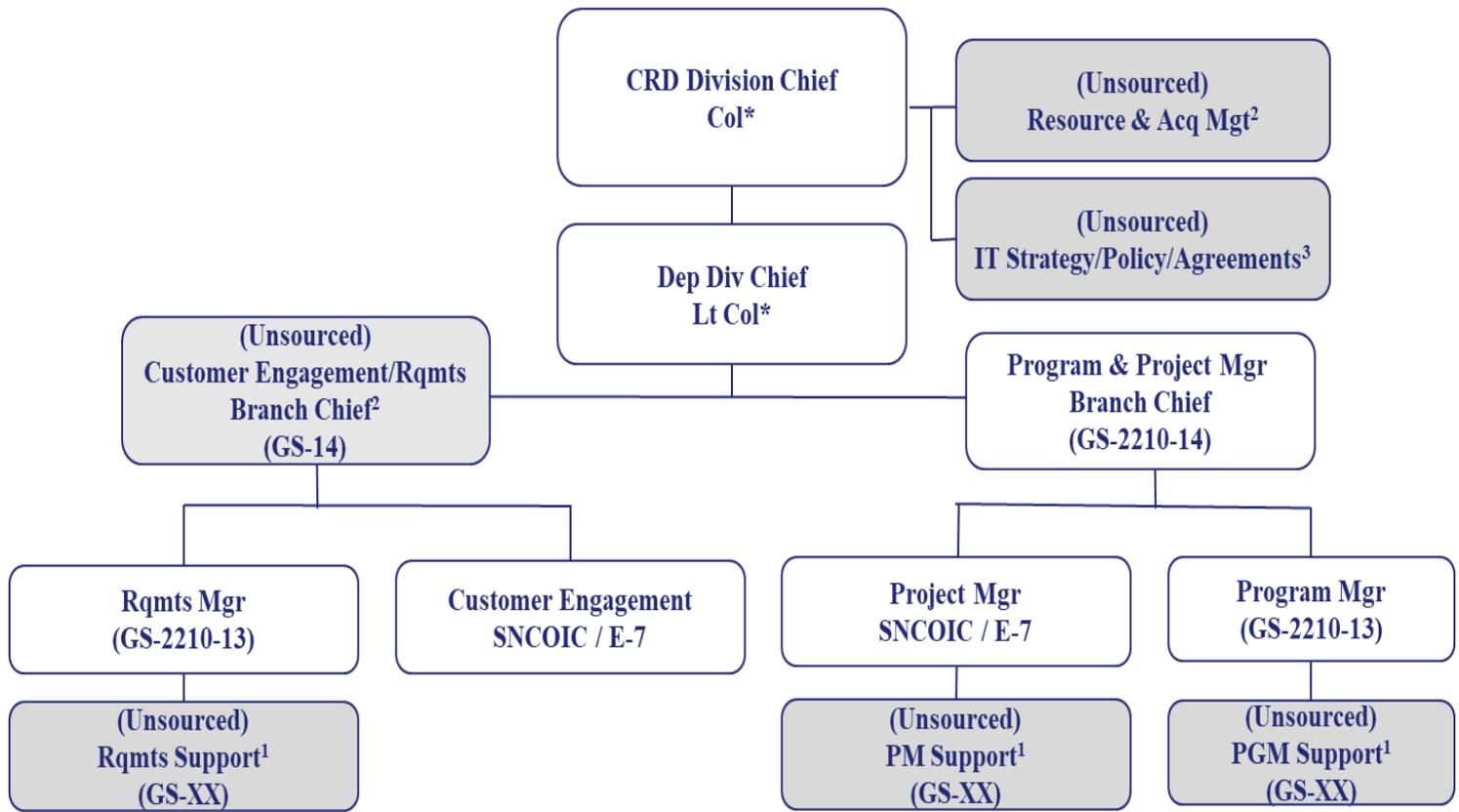


TAB F

IT-CUSTOMER RELATIONS DIVISION



IT-CRD Organization Chart



Un sourced Priority Ranking

1. Msn Failure
2. Severe Msn Degradation
3. Msn Degradation

* Consider GS for continuity



IT-CRD Mission & Essential Task List

CRD Mission

CRD manages the delivery of common user information technology services, and implements requirements in support of Joint Staff personnel. The CRD directly interfaces with the Defense Information Systems Agency (DISA), Defense Intelligence Agency (DIA), Services, Unified Combatant Commands, and commercial IT service providers to meet Joint Staff secure and non-secure command, control, communications, computers, and intelligence requirements.

Provides the Chairman of the Joint Chiefs of Staff and his agencies with information systems to access and formulate military advice for the Secretary of Defense and the President of the United States.

Mission Essential Task List:

- Responsible for JS Common-Use IT
 - Liaise w/ IT Service Providers on Enterprise Services & Capabilities
 - Manage/Execute IT Requirements
 - Management/control/oversight of IT Service Provider stability and quality
- IT Program/Project Management
- C2 Coordination support for Chairman IT
- Above Baseline Requirements (JWICs, MP comms, VTCs, etc)
 - IT Entitlement (To include home kits, DMCCs, WINDAR) / Asset Management
- PPBE
- JS IT Guidance/Policy



Risk Analysis

Mission Essential Task	Risk to Mission (High)	Risk to Mission (Med)	Risk to Mission (Low)
JS Common Use IT	X (Demand vs Response Time)		
IT Project Management			X (Established TTPs)
IT Program Management		X (Not Formalized)	
C2 Coord f/ CJCS			X (VIP Support High Priority)
Above Baseline Rqmts	X (Funding/COVID Growth)		
PPBE	X (No FM Expertise)		
IT Guidance/Policy		X (Impacts other METLs)	



DOOM