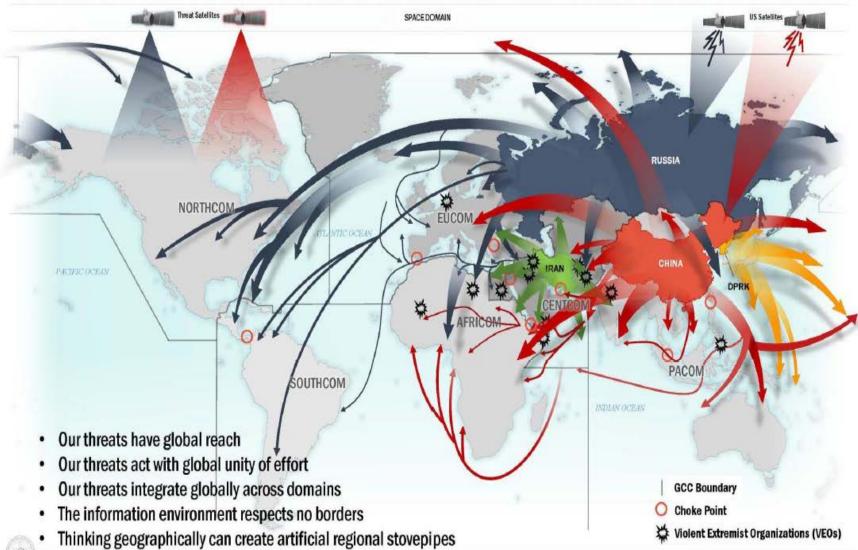
Globally Integrated Operations



A Globally Integrated Threat Environment



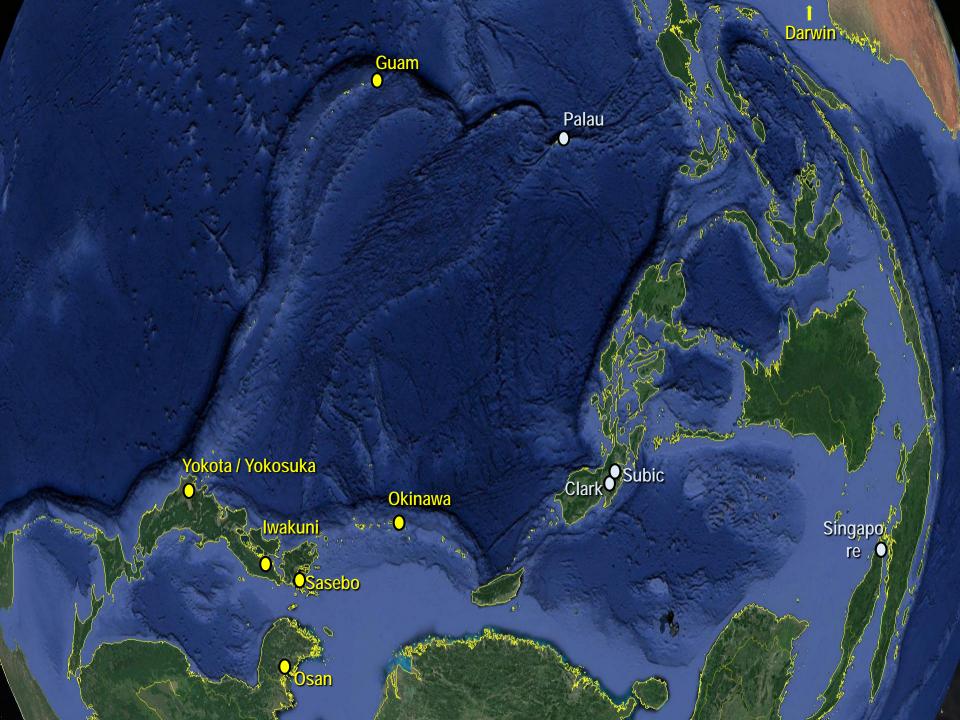


Globally Integrated Operations



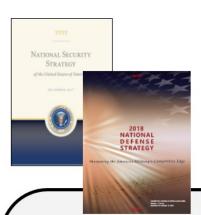
Gaining Asymmetric Advantage

- Globally integrated, joint, all domain, combined arms, partnered operations
- Expanded Competitive Space
- Overmatch across the Competition Continuum
- Allied and Partnered "Common Defense" and Complementary Capability

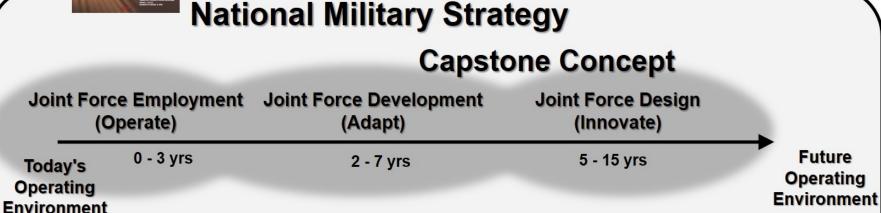




Balancing Current and Future Risk



Continuum of Strategic Direction



Requires a change in mindset, lexicon, and processes

Four Globally Integrated Operations LOEs

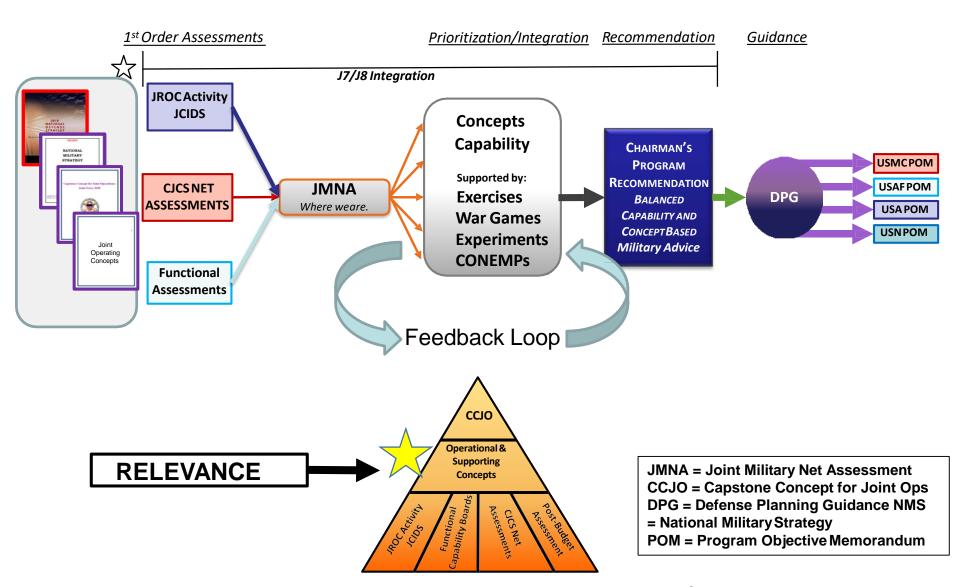
- SecDef Decision Making
- Force Management
- Plans (National Military Strategy, Global Campaign Plans)
- Joint Force Development and Design
 - Capstone Concept for Joint Operations (CCJO)
 - CCJO Implementation Plan
 - Joint Concept Driven, Threat Informed, Capability Development
 - Globally Integrated Exercises (GIE)
 - Professional Military Education
 - Family of Joint Concepts
 - Threat (2 + 3)
 - Functional (C2, Log, Mob, Joint Global Fires, etc...)
 - Strategic Deterrence







Joint Concept Driven, Threat Informed, Capability Development



Asymmetric Advantage through Globally Integrated Operations

- Who owns the Risk?
- What functions must be coordinated between "Global" COCOMs, Geographic COCOMs and the Global Integrator? ("GOCOMS"?)
- Will "horizontal coordination" work?
- What are our Centers of Gravity?
- How do we create military capability at the speed of relevance?
- Are current program and process sufficient? (How do we weight capacity vs. capability?)
- How do we balance current and future risk?
- What are the roles of exercises?
- How does PME change?
- How radically is the *character of war* changing? Is the *nature of war* changing?



How do you weight the imperative for globally integrated ops?

What is the pre-mortem?