



Military Education Coordination Council

31 October 2018

Welcome/ Introductions

**Mr. Jerome Lynes
Deputy Director Joint Staff for
Joint Education & Doctrine**

Who is Here

MECC Principals

DJ7 LtGen O'Donohue
NDU VADM Roegge
NWC Brig Gen Manske
ES Brig Gen Robinson
CISA Dr Cushman
CIC Dr Wingfield
JFSC MG Irwin
CAPSTONE RDML (ret) Mauer
USARWC MG Kem
CGSC BG Efflandt
Air Univ. LtGen Cotton
AWC Brig Gen Sloane
AC&S Col Pettus
Naval WC RADM Harley
MCU BGen Bowers
MCWar Col Eskelund
MC CSC Col McCollough
NIU Dr Cameron

MECC WG

Col (Ret) Lynes
Dr Yaeger
Dr Watson
Dr Lapse
Dr Burnett
Dr Horn
Dr Lonas

Dr Breckenridge
Dr Kem
Col Donnithorne
Dr Hemmer
Dr Reilly
Dr Hickey
Dr Jaques
Dr Johnson
Dr Phillips
Dr Studds

Observers

DASD FE&T Mr Drummond
NDU INSS Dr Junor
NDU INSS Dr Hoffman
JSOU CAPT Sands
Australia Maj Gen Ryan
Canada RADM Cassivi
UK AVM Luck

Service HQ
Air Force Col Lipcaman
Army Mr Rizzo
Navy Ms Gracia



The MECC serves as an advisory body to the Director, Joint Force Development on joint education issues, and consists of the MECC principals and a supporting MECC WG. The purpose of the MECC is to address key educational issues of interest to the joint education community, promote cooperation and collaboration among the MECC member institutions, and coordinate joint education initiatives.

Today's Meeting Focus: Initiate priority planning effort to address how *PME keeps pace with rapid and profound changes in the character of warfare.*

AM Agenda



<u>Time</u>	<u>Topic</u>
0800-0815	Welcome/Introductions/Opening Remarks
0815-0900	Framing the Opportunity: Strategic Guidance & Vision
0900-0945	Educating for Globally Integrated Operations
0945-1000	Break
1000-1100	War in the 4 th Industrial Revolution: Developing Military Leaders
1100-1145	Case Study Methodology: Harvard Business School Best Practices
1145-1200	MECC Photo
1200 -1300	LUNCH

PM Agenda



<u>Time</u>	<u>Topic</u>
1200 -1300	LUNCH
1300 -1430	Discussion: Perspectives of the Schools on the Implications of GIO for PME
1430-1445	Break
1445- 1600	Discussion: Organization for Implementation and the Way Forward
1600- 1630	Wrap-up / Closing Comments

It would have only needed for Curzon that night to have discussed the tactical problems with some hard-bitten infantry subaltern for him to have become convinced that the invention of machine-guns and barbed wire, which Napoleon had never heard of, called for a departure from Napoleon's tactical methods, and if Curzon had once been convinced it would have been hard to unconvince him.

The General, C.S. Forester

Joint Force Adaptation: *Accelerating Pace of Change*

THE IMPERATIVE: *Pacing Threats & Disruptive Technology*

“In just a few years, if we do not change our trajectory, we will lose our qualitative and quantitative competitive advantage.”

THE APPROACH: *Globally Integrated Ops: “A New American Way of War”*

“The primary purpose of any theory is to clarify concepts and ideas that have become, as it were, confused and entangled. Not until terms and concepts have been defined can one hope to make any progress.”

THE DISCIPLINE: *Validation, Adaptation, and Innovation*

“Reliance upon words which are not backed by the practical ability of implementation is extremely dangerous.”

“Can’t trust that the attacker will employ tactics obviously unfavorable to himself because he has used them in the past.”

“Difficult practical problems can’t be met with verbal solutions or theoretical flexibility becomes tactical rigidity.”

Globally Integrated Operations

(The Big Idea)

“Our aim is the education of joint warfighters in critical thinking and the creative application of military power to inform national strategy and globally integrated operations under the condition of disruptive change in order to conduct war. “

Secretary of Defense Mattis

“A Globally Integrated, Partnered, Joint Force designed and able to out think, out maneuver, and out fight any adversary, employing all domains, under conditions of disruptive change.”

Draft Capstone Concept for Joint Operations (CCJO)