Global Integration: 
JCWS Curriculum Update

A Perspective-Based Approach Around a GI/GIO Framework

Military Education Coordination Council (MECC)
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The Family of Plans – Their relationships and how we might educate senior security professionals under an evolving JPME II construct
What brought us to this point?

KEY AREAS OF FOCUS

- Global Integration/Competition
- Globally Integrated Operations
- Dynamic Force Employment
- Campaign Planning in support of:
  - AOR and
  - GCPs-priority challenges
  - FCPs and RCPs
  - Priority Missions

Outcomes Based Military Education and OPMEP Revision

National Security Strategy/ National Defense Strategy

National Military Strategy

Wargaming/ Exercise Development

JCWS-R Next Initial Beta

Globally Integrated Exercise/JSCP

NDU/JFSC Strategic Plan

311 Working Group

NDU Program Review

JCS PME/Talent Management Vision (DRAFT)

JCWS Reorganization

JFDDC Concept Development and Implementation Plan

Ongoing
**Unified Action**

- **3 Weeks**
  - **FUA Foundations in Unified Action**
    - **Guardian (DSCA)**
      - Multiple Choice
      - Ethics
      - SOF Capabilities
      - Service Capabilities
      - Ambassador Perspective
      - Intro to Op’l Design
    - **Yorktown (CS/SR)**
      - Joint Functions
      - Unified Action
      - Strategic Guidance/Direction
      - Strategic Theory
      - JSPS
      - GFM/DFE
      - Global Integration
      - Interagency (Intro/Systems)
      - IO/NGO/PS

**Campaign Planning**

- **2 Weeks**
  - **ICD Integrated Campaign Design**
    - FUA Exam
    - Operational Environment
    - Problem Statement
    - Operational Approach
  - **ICD Exam**
    - CDR’s Intent/Planning Guidance

**Contingency Planning**

- **3 Weeks**
  - **CNP Contingency Plan**
    - USEASTCOM: Lvl 3 CP for Bi-Lateral Defense (BLD) of Tunisia
    - Strategic Planning
    - Campaign Planning
  - **Contingency Plan Initiation**
    - MIPOE & Deployment Planning and Log
    - Initial Operational Approach & Mission Analysis
    - Refined Operational Approach (Conflict/Post)
    - Revised Staff Estimates
    - Wargaming (Conflict/Post)
    - COA Comparison and Approval
    - Plan Devel/Approval Assessment

**Crisis Planning**

- **2 Weeks**
  - **PIC 3 & 8**
    - CNP Exam
    - CCMD responds to injects while conducting JPP and modifying the CP they developed in CNP

**EASTCOM**

- **Strategic Threat**
- **Application of Strat Theory & Thinking**
- **GI & Campaign Planning**
- **Und Strat Guidance & Direction**
- **Theater Strategy**
- **Fault-lines**
- **Assessment and Strategic Risk**
- **Intro to SA/SC**
- **Regional Assessment**
- **Strategic Estimate**
- **Define Problem**
- **Develop Operational Approach**
- **Mali Case Study**

**JCA/CCA**

- **Paper Presentations**
- **Peer Review**
- **JCWS Now**
- **Outline & Thesis**
- **Topic & Teams**
- **APE (JCA/CCA)**

**“Planning-Based Approach”**

**PIC (HA/DR)**

- **Student Evaluations**
- **Outprocessing**

**GRADUATION**
Combatant Command Campaign Plans
Strategic and Contingency Planning

The role of Combatant Command Campaign Plans (CCPs) in translating strategy into operational plans

Integrated Contingency Plans

Base Plans/War Plans/OPLANS

If we do this, what will/won’t happen there?

How do we get back to or stay in competition?

Legend
- President
- SecDef
- CICS
- CCDRs (or Svc Chiefs)

Direction:
- President
- SecDef
- CICS
- CCDRs (or Svc Chiefs)

Informs:
- President
- SecDef
- CICS
- CCDRs (or Svc Chiefs)

Strategic Guidance & Direction (Global)

CCDR Campaign Planning (coordinating authority planning)

CCDR Contingency Planning (Operational)

Operational Planning Team

Armed Conflict

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- CCDRs (or Svc Chiefs)
**Joint Staff Fundamentals**
- 2 Weeks
- JFF Exam

**Strategy & Campaign Design**
- 2.5 Weeks
- SCD Exam
- Peer evaluated products in Operational Design

**Integrated Contingency Planning**
- 3.5 Weeks
- I-CPG & I-JSCP will direct the CCMDs to develop CPs and supporting plans in the GCP-R problem set
  - EUCOM: Lvl 3 SP with FDO/FROs ISO AFRICOM BLD of TUN
  - CENTCOM: Lvl 3 SP with FDO/FROs ISO AFRICOM BLD of TUN
  - AFRICOM: Lvl 3 CP for Bi-Lateral Defense (BLD) of Tunisia

**Planning in Execution**
- 1 Week
- 3 CCMD OPTs respond to CCDR or SECDEF rather than hourly inject and response.

**Capstone**
- 1 Week
- Senior Mentor
- Reflection
- Great Power Competition

**Global Integration**
- Service Cultures
- Reserve Forces
- Cyber Operations
- Joint Functions
- Unified Action
- Strategic Guidance/Direction
- Strategic Theory
- JSPS – GFM/DFE
- Global Integration
- Strategic Threat Orientation

**Key Writing Assessment**
- (Learn) GFM/DFE
- Global Integration
- Strategic Threat Orientation

**Assessment & Strategic Risk**
- Regional Assessment
- Strategic Estimate
- Strategic Guidance & Direction

**Communicate**
- Staff-Ride areas of focus and reflection

**Outprocessing**
- Scenario driven

**Graduation**
- Scenario driven

**Writing Across the Curriculum**
- “Perspective-Based Approach”