

SENIOR ENLISTED ADVISOR TO THE
CHAIRMAN OF THE JOINT CHIEFS (SEAC)

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THE SEAC'S READING LIST



TRANSLATING KNOWLEDGE
INTO ACTION

2022 EDITION

We the People of the United States, in order to form a more perfect Union, establish
insure domestic Tranquility, provide for the common Defence, promote the general Welfare, and secure the Blessings of Liberty to
and our Posterity, do ordain and establish this Constitution for the United States of America.

Article 1.

Section 1. All legislative Powers herein granted shall be vested in a Congress of the United States, which shall consist of a Senate and
of Representatives.

Section 2. The House of Representatives shall be composed of Members chosen every second Year by the People of the several States, and
in each State shall have ^{the} Qualifications requisite for Electors of the most numerous Branch of the State Legislature.

No Person shall be a Representative who shall not have attained to the Age of twenty five Years, and seven Years a Citizen of the United States,
and who shall not, when elected, be an Inhabitant of that State in which he shall be chosen.

Representatives and direct Taxes shall be apportioned among the several States which may be included within this Union, according to their
Numbers, which shall be determined by adding to the whole Number of free Persons, including those bound to Service for a Term of Years, and excluding
not toward, three fifths of all other Persons. The actual Enumeration shall be made within three Years after the first Meeting of the Congress of the
and within every subsequent Term of ten Years, in such Manner as they shall by Law direct. The Number of Representatives shall not exceed
thirty thousand, but each State shall have at least one Representative; and until such Enumeration shall be made, the State of New Hampshire
entitled to chuse three, Massachusetts eight, Rhode Island and Providence Plantations one, Connecticut five, New York six, New Jersey four, Pennsylvania
eight, Delaware one, Maryland six, Virginia ten, North Carolina five, South Carolina five, and Georgia three.

When Vacancies happen in the Representation from any State, the Executive thereof shall issue Writs of Election to fill such Vacancies.
The House of Representatives shall chuse their Speaker and other Officers; and shall have the sole Power of Impeachment.

Section 3. The Senate of the United States shall be composed of two Senators from each State, chosen by the Legislature thereof, for six Years,
Senator shall have one Vote.

Immediately after they shall be assembled in Consequence of the first Election, they shall be divided as equally as may be into three Clases,
of the Senators of the first Clase shall be vacated at the Expiration of the second Year, of the second Clase at the Expiration of the fourth Year, and of the
Clase at the Expiration of the sixth Year, so that one third may be chosen every second Year; and if Vacancies happen by Resignation, or otherwise,
before the Expiration of the Term of any Senator, the Executive thereof may make temporary Appointments until the next Meeting of the Legislature, which shall
such Vacancies.

No Person shall be a Senator who shall not have attained to the Age of thirty Years, and been nine Years a Citizen of the United States, and
not, when elected, be an Inhabitant of that State for which he shall be chosen.

The Vice President of the United States shall be President of the Senate, but shall have no Vote, unless they be equally divided.

The Senate shall chuse their other Officers, and also a President pro tempore, in the Absence of the Vice President, or when he shall exercise the
President of the United States.

The Senate shall have the sole Power to try all Impeachments. When sitting for that Purpose, they shall be on Oath or Affirmation. The
of the United States, the Chief Justice shall preside: And no Person shall be convicted without the Concurrence of two thirds of the Members present.
Judgment in Cases of Impeachment shall not extend further than to removal from Office, and disqualification to hold and enjoy any
Trust or Profit under the United States; but the Party convicted shall nevertheless be liable and subject to Indictment, Trial, Judgment and
according to Law.

Section 4. The Times, Places and Manner of holding Elections for Senators and Representatives, shall be prescribed in each State by the
thereof; but the Congress may at any time by Law make or alter such Regulations, except as to the Places of chusing Senators.

The Congress shall assemble at least once in every Year, and such Meeting shall be on the first Monday in December, unless they
appoint a different Day.

Section 5. Each House shall be the Judge of the Elections, Returns and Qualifications of its own Members, and a Majority of each shall con-
Quorum to do Business; but a smaller Number may adjourn from day to day, and may be authorized to compel the Attendance of absent Mem-
such Manner, and under such Penalties as each House may provide.

Each House may determine the Rules of its Proceedings, punish its Members for disorderly Behaviour, and, with the Concurrence of two thirds
any other Place.

Each House shall keep a Journal of its Proceedings, and from time to time publish the same, excepting such Parts as may in their Judgment
Secret; and the Yeas and Nays of the Members of either House on any Question shall, at the Desire of one fifth of those Present, be entered on the Journal.

Neither House, during the Session of Congress, shall, without the Consent of the other, adjourn for more than three Days, nor to any
than that in which the two Houses shall be sitting.

Section 6. The Senators and Representatives shall receive a Compensation for their Services, to be ascertained by Law, and paid out of the
the United States. They shall in all Cases, except Treason, Felony and Breach of the Peace, be privileged from Arrest during their Attendance
Session of their respective Houses, and in going to and returning from the same, and for any Speech or Debate in either House, they shall not be
any other Place.

No Senator or Representative shall, during the Term for which he was elected, be appointed to any civil Office under the Authority of the
which shall have been created, or the Emoluments whereof shall have been increased during such Term; and no Person holding any Office under
States, shall be a Member of either House during his Continuance in Office.

Section 7. All Bills for raising Revenue shall originate in the House of Representatives; but the Senate may propose or concur with Amendments
Every Bill which shall have passed the House of Representatives, and the Senate, shall, before it becomes a Law, be presented to the President.

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THE SECOND EDITION

- ***The Constitution of the United States of America*** by *Our Founding Fathers*
- ***Victory Secrets of Attila The Hun*** by *Dr. Wess Roberts*
- ***The American Patriot's Almanac*** by *William J. Bennett and John T.E. Cribb*
- ***Factfulness*** by *Hans Rosling*
- ***The Road to Character*** by *David Brooks*
- ***Sun Tzu: The Art of Warfare*** by *Roger T. Ames*

In the previous reading list I stated that the future of warfare requires advanced thinking to win. That thinking must occur at all levels.

The purpose of this reading list is to enhance the scope of your thoughts on leadership and share some works that have helped me throughout my military career. Through self discovery and analysis of the content in each book, I want to help you develop new approaches to leadership.

The true aim of an education is not knowledge but action. For those seeking to improve themselves and the environment they're in, these books will serve you well--as long as you act upon that knowledge. Through knowledge, we develop courage. Courage drives action and action drives results.

The knowledge and insight I have gained from these readings has shaped who I am today, my leadership style, and my bias for action. I hope they serve the same value in your quest for excellence.

Remember, the mind is the warrior's greatest weapon--exercise it.



2022 SELECTION

The Constitution of the United States of America

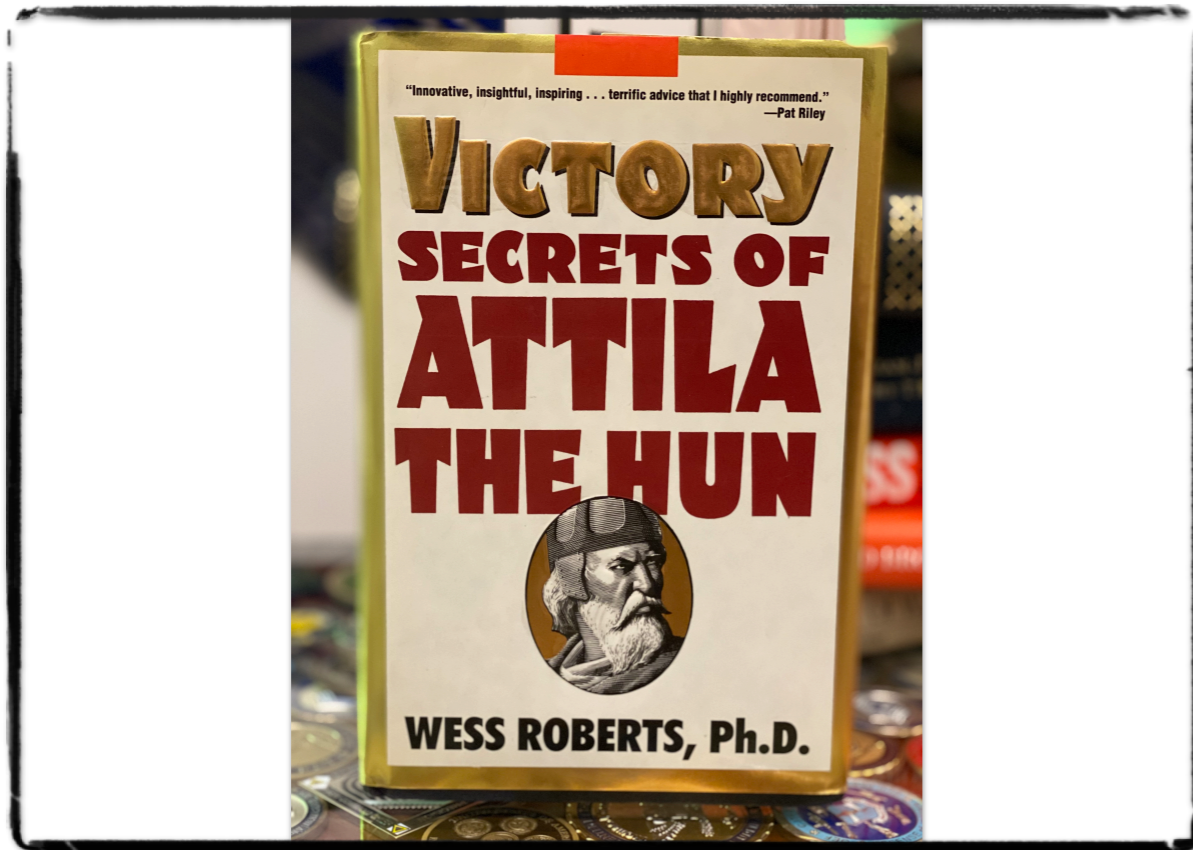
By Our Founding Fathers

Discussions on our Constitutional rights have been in the forefront for quite some time. As Americans, it is imperative that we familiarize with the writings of our Founding Fathers, its amendments, and its intent. As military members, we solemnly swear to support it and to defend it; if that is your lot in life then you best know what it says. Remember that our Constitution is a work in progress, "in order to create a more perfect union." We all have to do our part as citizens to allow its continuous improvement. Also, as military members, you must memorize this:

"I, _____, do solemnly swear (or affirm) that I will support and defend the Constitution of the United States against all enemies, foreign and domestic; that I will bear true faith and allegiance to the same; and that I will obey the orders of the President of the United States and the orders of the officers appointed over me, according to regulations and the Uniform Code of Military Justice. So help me God."

(Title 10, US Code; Act of 5 May 1960 replacing the wording first adopted in 1789, with amendment effective 5 October 1962).

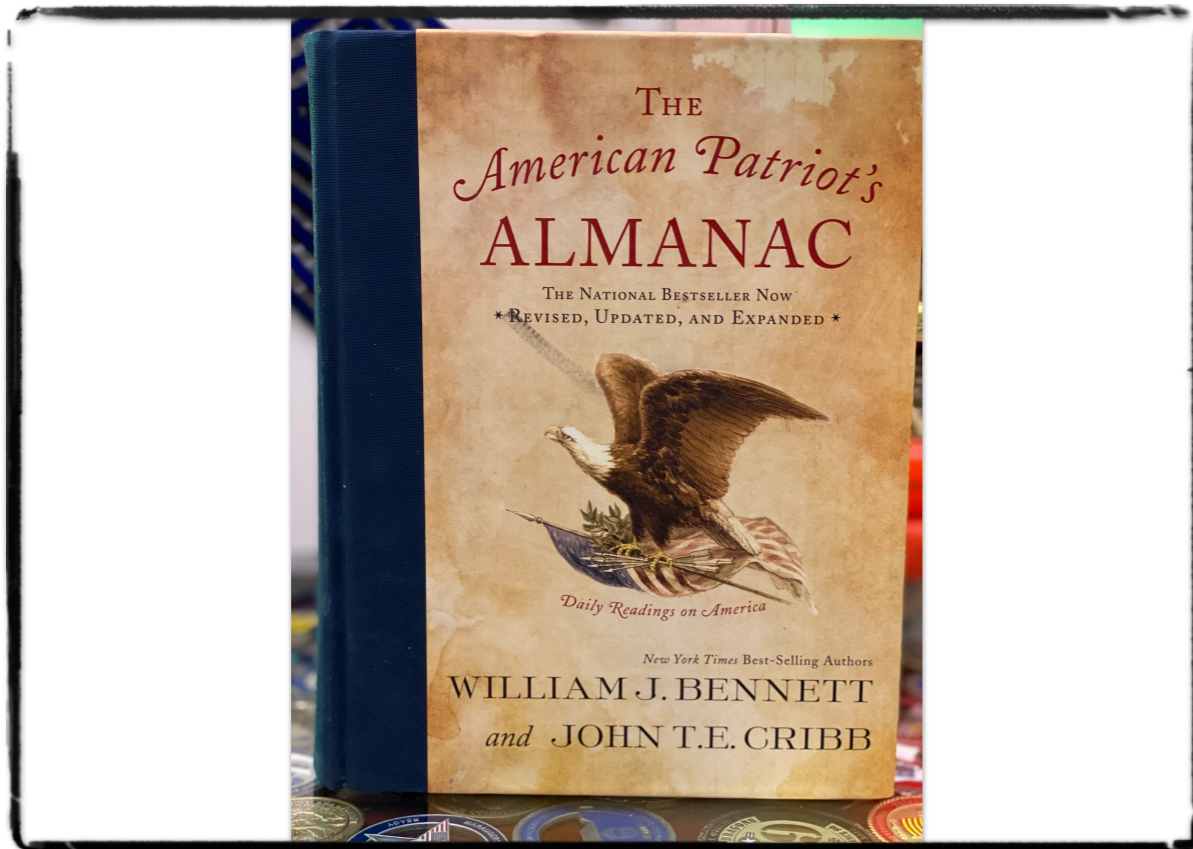




The Victory Secrets of Attila the Hun

By Dr. Wess Roberts

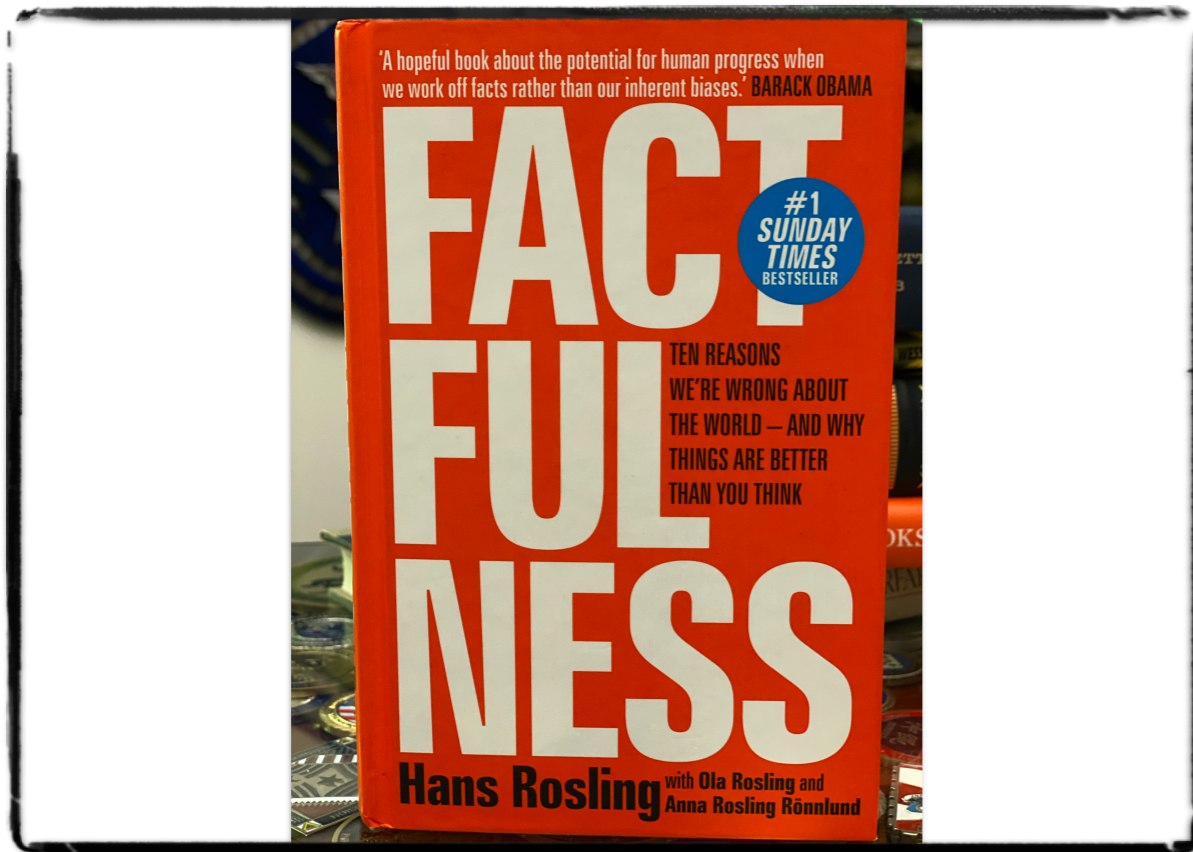
This follow up to my go-to text on leadership expands on winning strategies, team building, leader behavior, and open mindedness. Easily characterized as my one-two punch on leadership development, Attila once again rules the day.



The American Patriot's Almanac

By William J. Bennett and John T.E. Cribb

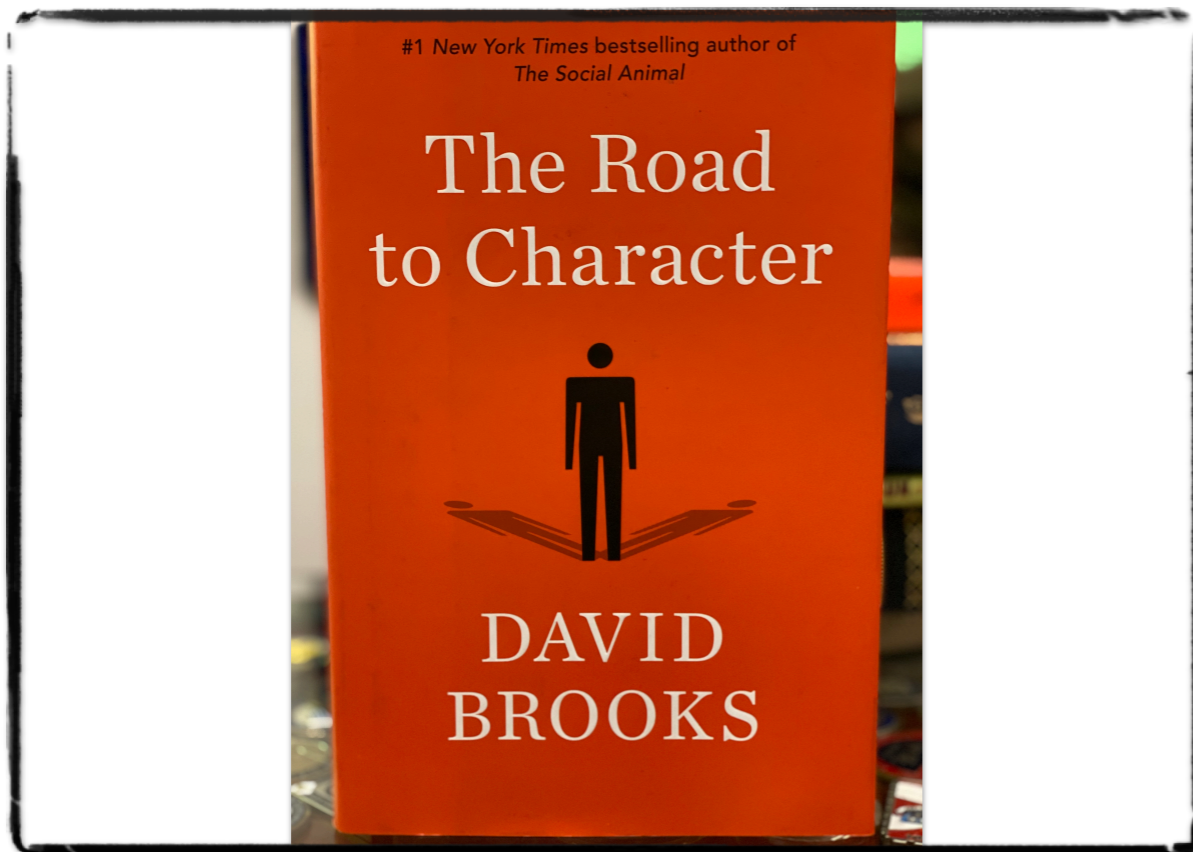
We routinely get so focused in the future that we fail to learn from the past. This "ahistorical" approach to life often leads to mistakes that could have been prevented via well informed decisions based on comparable situations. This book provides daily historical anecdotes, actions, and --- to remind us on why Americans enjoy freedom and our way of life. Never take the past for granted, learning and understanding it may be the best approach to any situation we are dealing with.



Factfulness

By Hans Rosling

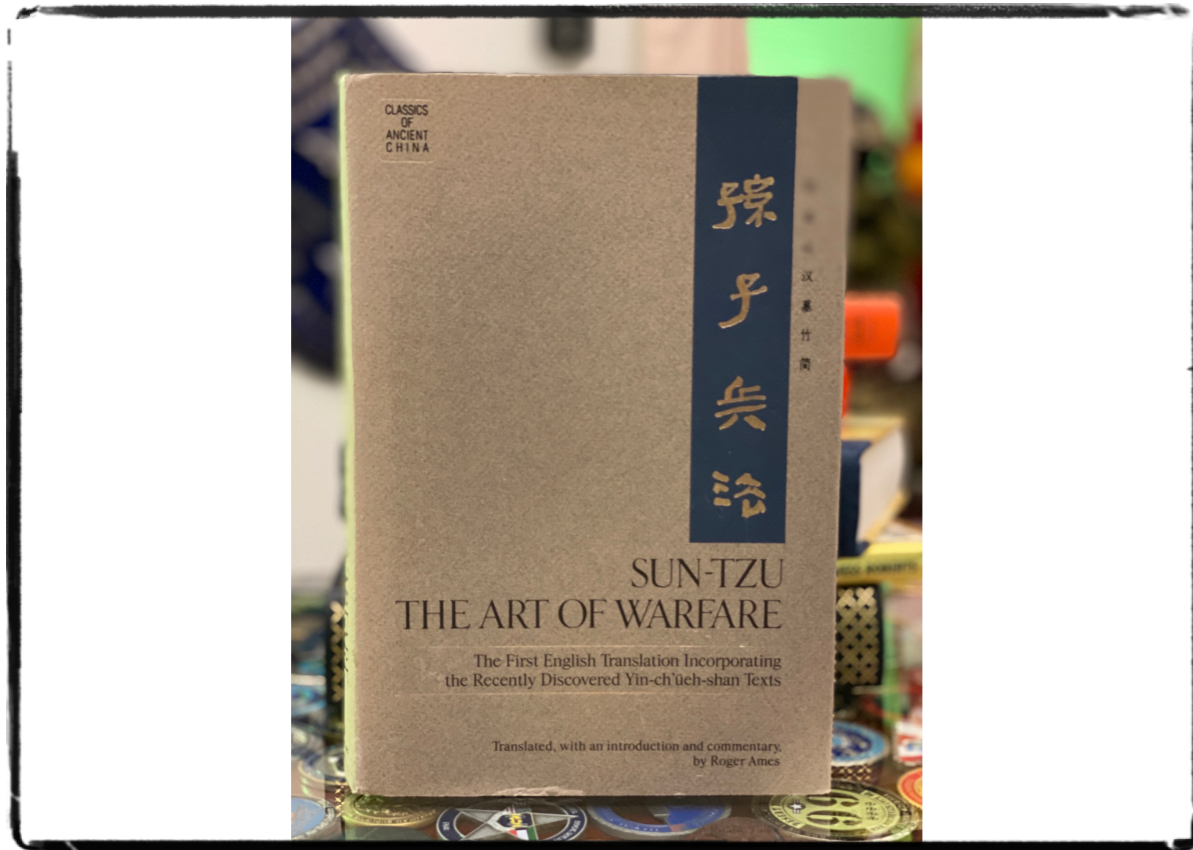
Personal bias is often the killer of improvement, innovation, and collaboration. As Americans, we tend to look at global problems with a “first world” lens. That lens often provides a skewed view of the reality right before our eyes and a sense of doom. This book is about nothing more than looking at facts and data in order to form educated opinions.



The Road to Character

By David Brooks

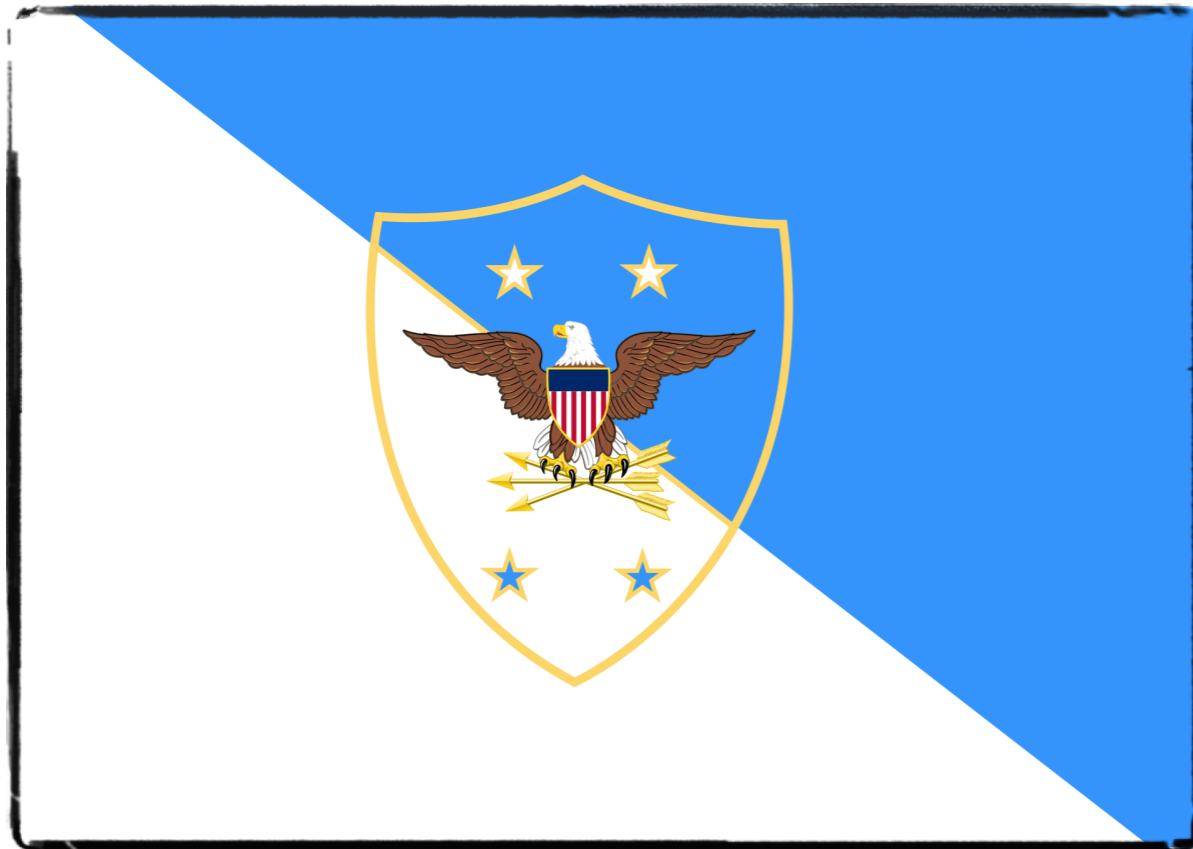
All humans are flawed...in one way or another. While many strive for the perception of perfection, most fail to accept their shortcomings. Ask yourself a simple question: Do you have “resume values” or “eulogy values”? As we figure out ways to maximize our contributions to humanity, this study of prominent characters in our history will shed light on humility, perseverance, and the fact that we are all works in progress.



Sun Tzu: The Art of Warfare

By Roger T. Ames

This selection is about understanding conflict...any conflict. In order to defeat, you must understand, outmaneuver, outwit, and surprise your adversary. Our main adversary wrote this long ago, and it is still in use to this day. Take the time to read this classic and develop common sense critical thinking skills.



With authority comes responsibility. With responsibility comes accountability. Accountability comes from self awareness, character, and knowledge. Continue to create a better version of yourself by being a lifelong learner. Own your life, your duties, and your credibility. I hope this selection helps your journey.

-CZ

